# IMPACT INVESTING OVERVIEW

18 September 2015

This presentation was prepared exclusively for the benefit and internal use of the J.P. Morgan client to whom it is directly addressed and delivered (including such client's subsidiaries, the "Company") in order to assist the Company in evaluating, on a preliminary basis, the feasibility of a possible transaction or transactions and does not carry any right of publication or disclosure, in whole or in part, to any other party. This presentation is for discussion purposes only and is incomplete without reference to, and should be viewed solely in conjunction with, the oral briefing provided by J.P. Morgan. Neither this presentation nor any of its contents may be disclosed or used for any other purpose without the prior written consent of J.P. Morgan.

The information in this presentation is based upon any management forecasts supplied to us and reflects prevailing conditions and our views as of this date, all of which are accordingly subject to change. J.P. Morgan's opinions and estimates constitute J.P. Morgan's judgment and should be regarded as indicative, preliminary and for illustrative purposes only. In preparing this presentation, we have relied upon and assumed, without independent verification, the accuracy and completeness of all information available from public sources or which was provided to us by or on behalf of the Company or which was otherwise reviewed by us. In addition, our analyses are not and do not purport to be appraisals of the assets, stock, or business of the Company or any other entity. J.P. Morgan makes no representations as to the actual value which may be received in connection with a transaction nor the legal, tax or accounting effects of consummating a transaction. Unless expressly contemplated hereby, the information in this presentation does not take into account the effects of a possible transaction or transactions involving an actual or potential change of control, which may have significant valuation and other effects.

Notwithstanding anything herein to the contrary, the Company and each of its employees, representatives or other agents may disclose to any and all persons, without limitation of any kind, the U.S. federal and state income tax treatment and the U.S. federal and state income tax structure of the transactions contemplated hereby and all materials of any kind (including opinions or other tax analyses) that are provided to the Company relating to such tax treatment and tax structure insofar as such treatment and/or structure relates to a U.S. federal or state income tax strategy provided to the Company by J.P. Morgan. J.P. Morgan's policies on data privacy can be found at http://www.jpmorgan.com/pages/privacy.

J.P. Morgan's policies prohibit employees from offering, directly or indirectly, a favorable research rating or specific price target, or offering to change a rating or price target, to a subject company as consideration or inducement for the receipt of business or for compensation. J.P. Morgan also prohibits its research analysts from being compensated for involvement in investment banking transactions except to the extent that such participation is intended to benefit investors.

IRS Circular 230 Disclosure: JPMorgan Chase & Co. and its affiliates do not provide tax advice. Accordingly, any discussion of U.S. tax matters included herein (including any attachments) is not intended or written to be used, and cannot be used, in connection with the promotion, marketing or recommendation by anyone not affiliated with JPMorgan Chase & Co. of any of the matters addressed herein or for the purpose of avoiding U.S. tax-related penalties.

J.P. Morgan is a marketing name for investment banking businesses of JPMorgan Chase & Co. and its subsidiaries worldwide. Securities, syndicated loan arranging, financial advisory and other investment banking activities are performed by a combination of J.P. Morgan Securities LLC, J.P. Morgan Limited, J.P. Morgan Securities plc and the appropriately licensed subsidiaries of JPMorgan Chase & Co. in EMEA and Asia-Pacific, and lending, derivatives and other commercial banking activities are performed by JPMorgan Chase Bank, N.A. J.P. Morgan deal team members may be employees of any of the foregoing entities.

This presentation does not constitute a commitment by any J.P. Morgan entity to underwrite, subscribe for or place any securities or to extend or arrange credit or to provide any other services.

# Impact investing bridges traditional investing and philanthropic activities

# Investments intended to create positive impact alongside financial return

Spectrum of opportunities to meet financial return and social/environmental impact objectives Degree to which impact is integrated into the mission of the business Non-profit Non-profit Profit-oriented **Profit-maximizing** Profitorganizations that organizations that companies with companies that maximizing are wholly reliant impact built into allocate a portion of companies that generate selfon donor funds sustaining business model. profits to charitable do not consider balance impact and revenues from causes environmental Non-profit business activities returns or social **Profit-maximizing** organizations that objectives For-profit Profit-maximizing companies that generate revenues form business organizations that companies with incorporate social, re-invest profits to environmental, and social value built activities but are not selfsupport impact into the business **governance** (ESG) sustaining objectives model standards **Mainstream Charity / Venture Philanthropy** Sustainable Investing Investing **Impact Investing** 

- Impact investing differs from charity, as it expects financial return
- It overlaps with venture philanthropy in an active pursuit of impact but excludes those forms of venture philanthropy where return of principal is not expected or targeted
- It differs from a lot of sustainable investing by actively targeting the creation of positive impact; sustainable investing is generally associated with minimizing or avoiding negative impact

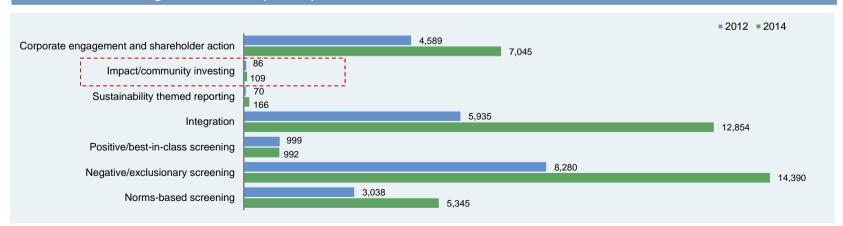
#### 2012-2014 growth of SRI-themed investments, USD Trillion equivalent



- Sustainable and Responsible Investment (SRI) investors evaluate Environmental, Social and Governance (ESG) factors in their decision making process
- The main current drivers for the growth of SRI investments include:
  - Investor demand, motivated by ethical / cultural / moral / religious / philanthropic values, corporate governance or activism
  - Better availability of data (non-financial disclosure on ESG issues) supporting dedicated consultants / certifications
  - Long term outperformance by sustainable companies
  - Regulation, increased governmental action, exclusions

Source: The 2014 Global Sustainable Investment Review

#### Growth of SRI strategies 2012-2014 (US\$bn)



Source: The 2014 Global Sustainable Investment Review

# The impact investment market includes a wide range of investors





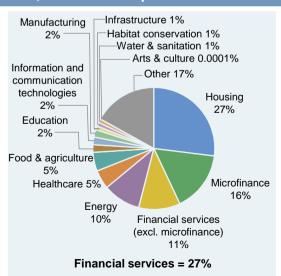
# Impact Investing - Top trends from J.P. Morgan research

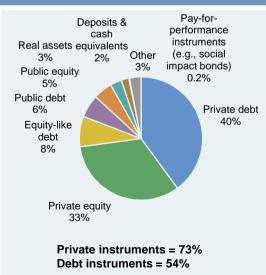


#### Overview Impact investing continues to grow Diversified investor base<sup>1</sup> Family office Pension fund Key trends: 16% growth 0.01% or insurance Small but growing market (+16%) \$10.6bn \$12.2bn expected in company committed planned Diversified and expanding investor base. capital Foundation 2% Other in 2014 for 2015 committed across categories and return targets 6% 2% Investments fairly balanced geographically, Diversified financial but fairly concentrated in terms of Fund manager institution/Bank 63% instruments and sectors (financial services) 9% Performance in line with expectations Development Increased support from governments 17% growth 5.404 6.332 finance expected in deals Key challenges: institution planned number of made in 18% for 2015 Lack of appropriate capital across the 2014 transactions risk/return spectrum Shortage of high quality investment opportunities with track record Difficulty exiting investments

#### Assets under management: 145 respondents, USD 60b in impact investment assets<sup>1</sup>







Achieving risk-adjusted market rates of return are very much feasible in impact investing but, like in any private investing, investment selection is the key to success



#### Financial performance of impact investing funds

In June 2015, Cambridge Associates and the Global Impact Investing Network (GIIN) Introduced the First Benchmark to Provide Financial Performance Data on Private Investment Funds in Growing Impact Investing Industry

#### Key trends:

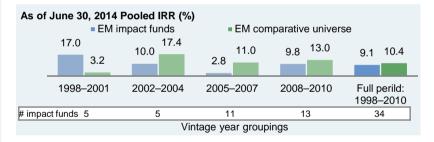
- Impact investing funds launched from 1998 through 2004 performed in line with or better than the comparative universe of non-impact investing funds. Funds launched in more recent periods are trailing the comparative universe but their returns remain largely unrealized
- Emerging market impact investing funds launched from 1998 through 2010 performed in line with emerging market funds in the comparative universe of non-impact investing funds
- Emerging market impact investing funds raised between 1998 and 2004 generated a pooled net internal rate of return (IRR) of 15.5%, versus returns of only 7.6% for emerging market funds with those vintage years in the comparative universe
- In addition, smaller impact investing funds often outperformed smaller funds in the comparative universe of non-impact investing funds. For instance, for all vintage years, impact investing funds that raised under \$100 million returned a pooled 9.5% net IRR—outperforming similar-sized funds in the comparative universe of non-impact investing funds in each vintage year grouping except 2008 to 2010

There are funds within the Impact Investing Benchmark that have performed in line with top quartile funds in the comparative universe, showing that market rates of return for impact investments are possible and also reinforcing that manager skill is paramount

Source: Impact Investing Benchmark Performance Analysis, GIIN and Cambridge Associates, June 2015



#### Performance by vintage year and geography: EM funds



#### Performance by vintage year and fund size: ≤ \$100mm



Note: Pooled IRRs are net to LPs

# JPMC Social and Sustainable Finance: Dedicated capacity to serve the social and environmental priorities of our clients

#### Social & Sustainable Finance

- Leverages the scale, resources and expertise of the firm to support clients achieve their social and environmental objectives
- Delivered through a dedicated and diversified team of 20+ professionals globally
- Committed US\$63mm to develop JPMorgan's Social and Sustainable Finance Principal Investment Portfolio

# **Financing Solutions**

Structuring, distribution and advisory capabilities to meet client demand for innovative, "high impact" financing solutions

# **Operational Best Practices**

Global perspective on operational best practices for social and environmental risk management and reporting

# Thought Leadership

Thought leadership, research and insights on key social and environmental trends

#### Working in partnership with lines of business across JPMC

Corporate & Investment Bank

**Commercial Bank** 

**Asset Management** 

Corporate Responsibility

# JPMC Social and Sustainable Finance: Accomplishments to date

#### **Thought Leadership**



#### Social Finance research

Building the most comprehensive dataset and research library on the impact investing market April 2014



Partnered with The Nature Conservancy to create a forum for thought leadership on investments in conservation

#### Ongoing

#### Leadership role in global initiatives

Co-authored the Green Bond Principles Leading role in the Social Impact Investment Taskforce

#### February 2013

#### Launch of the Cross Sector Biodiversity Initiative

This initiative aims to support the broader goals of innovative and transparent application of the mitigation hierarchy in relation to biodiversity and ecosystem services. Joint workshops were organized around protected areas and the biodiversity mitigation hierarchy.

#### **Operational Best Practices**

#### Ongoing

#### Client engagement around environmental and social opportunities

Advising clients on environmental and social opportunities and challenges via a forward looking approach that combines commitment and capacity on topics such as; membership advisory, increased and better quality reporting, and sharing operational best practices across different sectors

#### **Financing Solutions**

April 2014



Develop and execute innovative financial transactions that help protect and restore critical land and water ecosystems

# December 2013 **\$108mm**





Advised the Gates Foundation on structuring and raising capital for a private equity fund investing in R&D for diseases such as HIV, tuberculosis and malaria

February 2012

#### **Global Health**

Advised a multilateral development organization on its capital structure and ratings

#### March 2015

#### **Dementia Discovery Fund**

Advised the UK government on funding options invest on the development of potentially disease modifying pre-clinical assets

Since November 2007 **\$6bn+** 

# Green Bond

JPMC has underwritten over \$6.0 bn of Green Bonds across 63 transactions, 4<sup>th</sup> in terms of total market share since

September 2011 **\$25mm** 

November 2007



Co-structured and invested in a fund supporting small and medium-sized agriculture-related businesses in East Africa

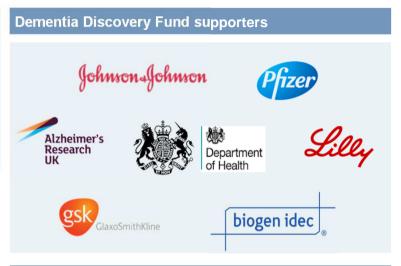
# Case study: Innovative solutions

J.P. Morgan advised the UK Government and Department of Health in structuring the innovative Dementia Discovery Fund



#### **Initiative overview**

- On March 17, 2015 J.P. Morgan announced its role as advisor to the UK Government and the Department of Health in structuring a new Dementia Discovery Fund (the "Fund")
- The Fund will invest on the development of potentially disease modifying pre-clinical assets
- The Fund aims at improving the likelihood of identifying treatments to slow the progression of the disease and improve the quality of life of dementia patients and their carers
- As part of this initiative the UK Government committed £15mm to the fund supported by other institutional investors including:
  - Leading Big Pharma companies: GSK, Johnson & Johnson, Pfizer and Biogen Idec
  - Charitable institutions: Alzheimer Research UK
- The Fund is one of a series of initiatives promoted by the World Dementia Council and intended to improve regulatory pathways and data sharing across research organisations



#### **Key facts on Dementia**

- Dementia is a syndrome causing a progressive deterioration in memory, thinking, behaviour and the ability to perform everyday tasks
- Worldwide, 47.5 million people have dementia and there are 7.7 million new cases every year
- Alzheimer's disease is the most common cause of dementia and may contribute to 60–70% of cases
- Dementia has physical, psychological, social and economical impact on caregivers, families and society estimated at \$604bn annually
- In spite of the huge social and economic cost, only three dementia drugs have been produced in the past 15 years

"I'm delighted that J.P. Morgan has worked with us to design this Fund to help turn innovative research into new drug development. It's significant step in our fight against dementia" (Jeremy Hunt, UK Secretary of State – March 17, 2015)

Source: J.P. Morgan, World Health Organization, Press

# **Case study: Innovative solutions**

Funding research and development for neglected diseases:
Global Health Investment Fund





#### **Structuring**

Advised the Bill & Melinda Gates Foundation (BMGF) on the structure of a partial guarantee for a private equity fund designed to support the clinical development of new drugs and vaccines for diseases such as tuberculosis, malaria, rotavirus and cholera

- J.P. Morgan Social Finance, in partnership with several other teams in J.P. Morgan's Private Bank and Investment Bank, built an innovative private equity fund designed to advance BMGF's charitable objectives by attracting private sector capital to invest in promising new technologies for global health
- To increase the marketability of the fund, JPMorgan Chase advised upon the size and structure of a partial guarantee that was funded from BMGF's program-related investments budget

#### **GHIF Guarantee Framework**

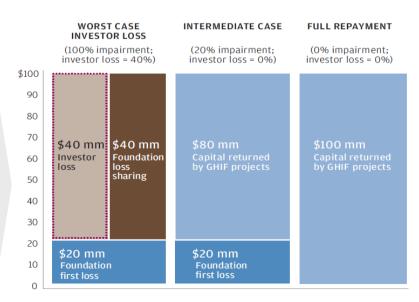
The guarantee had to balance numerous competing concerns for the Gates Foundation

- Minimize financial burden while attracting a critical mass of investor commitments
- Maximize "leverage" achieved through use of the guarantee (minimum 1:1 with a 5:1 target)
- Needed investors to have "skin in the game" and demonstrate a willingness to partner on a mission-driven investment
- Wanted to syndicate the risk with other mission-aligned partners

#### **Placement**

- J.P. Morgan Social Finance also helped enlist our Private Bank to serve as placement agent for the fund
- The fund announced \$94mm of commitments from a diverse group of investors in September 2013 and had a final close at \$108mm in early 2014
  - Private foundations, development finance institutions and strategic investors anchored the fund
  - High net worth individuals and family offices represented the largest number of investors

Illustrative Loss Sharing Scenarios (Assumes \$100 mm in contributed capital to the Fund)



# JPMC impact investment portfolio: \$63mm in total commitments to date



Jan. 2009 \$60mm

MicroVest II: Provides equity capital to low-income financial institutions to help build capital markets serving low-income individuals in emerging markets

Representative deal: India non-bank financial company that provides financial services to poor women entrepreneurs

**₩** GLOBAL HEALTH INVESTMENT FUND Dec. 2012 \$108mm

GHIF: Invests in the development of drugs. Representative deal: Oral, single-dose vaccines, diagnostics that address global health challenges that impact emerging markets

cholera vaccine that is effective in less than 7 days



May 2010 Sep. 2014 \$135mm \$400mm

**EcoEnterprises Fund** 

Sep. 2013 \$35mm

Apr. 2014

Dec. 2014

Dec. 2014

Target: \$70mm

\$52mm

Target: \$125mm

\$66mm

\$75mm Target: \$80mm

LeapFrog I & II: Invests in companies that distribute microinsurance and related products to low-income and excluded people in Africa & Asia

Representative deal: South African life insurer serving people with HIV/AIDS who commit to follow health monitoring/treatment programs

EcoEnterprises: Invests in small and medium-sized enterprises that create positive conservation and community impacts in Central & South America

Representative deal: Company selling tea beverages made from the leaves of the native Amazonian tree



June 2010 \$77mm

IGNIA: Invests in entrepreneurs with scalable businesses that deliver high impact to low-income populations in Mexico

Representative deal: Business that helps rebuild communities by acquiring, refurbishing and selling foreclosed homes in low-income housing developments



Novastar: Invests in entrepreneurs with scalable businesses that deliver high impact to low-income populations in East Africa

Representative deal: Distributor of cookstoves and other basic products in peri-urban and rural environments



Jan. 2011 £12mm

Social Entrepreneurs Fund: Supports scalable, high-impact social enterprises serving the most deprived 25% of the population in the UK

Representative deal: Community transport business which reinvests its profits to fund local transport services for mobility-impaired



FIRST: Invests in entrepreneurs with scalable businesses that deliver high impact to low-income populations in Brazil

Representative deal: Network of affordable healthcare clinics offering to lowincome individuals where the government health programs are poorly established



Sep. 2011 \$25mm

AACF: Invests in small and medium-sized agriculture-related businesses in East Africa directly benefiting small-holder

Representative deal: Floriculture business that exports summer flowers grown by a network of 3,000 small farmers in Kenya



Elevar: Invests in businesses delivering essential services to disconnected communities in Latin America and Asia underserved by global networks

Representative deal: Company providing infrastructure and project loans to help affordable private school entrepreneurs in India grow and improve their schools

Note: Where a fund is still fundraising, the target is noted in italics

# Select companies within the Social Finance impact investment portfolio



Novastar Ventures





#### **Bridge International Academies (Novastar)**

- **Description:** Provides affordable, primary education to lowincome populations across Kenya
- Investment: US\$3.5mm investment as part of a US\$50mm round to support expansion of the school network in Kenya and international growth plans (likely Nigeria, Uganda or India)
- Impact: To date, Bridge has built and opened over 250 schools in Kenya serving 90,000 pupils and achieved test scores in math and literacy that exceed neighboring government schools by a wide margin (validated through independent testing)

#### Express Life (LeapFrog)

- **Description:** Provides savings and insurance products, including life and hospitalization cover, for emerging consumers in both urban and rural areas of Ghana
- **Investment:** US\$5.5mm to acquire a majority stake in order to restructure the management team and strengthen operating processes; exited in Dec'13 at much higher return than estimated
- Impact: At the time of the exit, Express Life reached more than 730,000 people—most of them first-time users of insurance and savings products—vs. 60,000 when LeapFrog first invested







#### MexVi (IGNIA)

- **Description:** Builds housing solutions in rural and semi-urban areas on a customer's land, enabling low-income families to buy a high-quality house in a way that is affordable, fast and safe
- Investment: US\$8.9mm to establish a retail sales channel. making the business less dependent on government contracts and allowing it to reach a broader customer base
- Impact: Since its founding, MexVi has built 6,600 homes, providing housing for more than 33,000 people living at the base of the pyramid in Mexico





#### **Eldoville Dairies Ltd. (AACF)**

- **Description:** Established milk processing business which distributes premium-branded vogurts, cheeses, butter and cream to larger catering institutions (e.g., flight food service), hotels, and hospitals
- **Investment:** KES 200mm (US\$2.4mm) to establish a new milk processing facility that will more than triple its capacity
- Impact: AACF expects to help Eldoville grow from 1,500+ smallholder suppliers of raw milk to more than 7,000 by its fifth year of investment

#### J.P. Morgan thought leadership library

#### The Impact Investor Survey

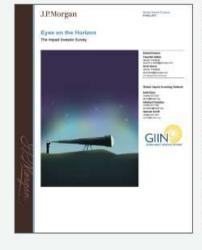
Our annual survey in collaboration with the Global Impact Investing Network (GIIN) sheds light on the impact investment market and its growth and development by collecting data on investors' expectations and experiences (Nov 2010, Dec 2011, Jan 2013, May 2014, May 2015)











#### Impact Assessment in Practice

Findings from interviews with leading impact investors and related desk research on current impact assessment practices (May 2015)



#### A Portfolio Approach to Impact Investing

Our guide for investors on constructing targets, assessing individual opportunities and aggregating the impact, return and risk profile of an impact investment portfolio (Oct 2012)



#### Counter(Imp)acting Austerity

Survey of developed market governments' financial support of the impact investment market (Nov 2011)



Available at www.jpmorganchase.com/socialfinance